



MANAGEMENT'S DISCUSSION AND ANALYSIS

For the three months ended March 31, 2022

May 25, 2022

The following management's discussion and analysis ("MD&A") of Athabasca Minerals Inc.'s ("Athabasca", "AMI", "our" or the "Corporation") financial condition and results of operations should be read in conjunction with the unaudited interim condensed consolidated financial statements for the three months ended March 31, 2022. The accompanying Consolidated Financial Statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"). All dollar amounts referred to in this MD&A are Canadian dollars. Athabasca Minerals Inc. ("Athabasca", "AMI", "our" or the "Corporation") is a reporting issuer in each of the provinces of Canada. The Corporation's shares trade on the TSX Venture Exchange under the symbol AMI-V.

Athabasca's board of directors, on the recommendation of the audit committee, approved the content of this MD&A on May 25, 2022.

Additional information about Athabasca, including our annual information form, management information circular and quarterly reports, is available at www.athabascaminerals.com and on the System for Electronic Document Analysis and Retrieval (SEDAR) at www.sedar.com.

FORWARD LOOKING INFORMATION

This document contains "forward looking statements" and "forward-looking information" (collectively referred to herein as "forward-looking statements") within the meaning of Canadian securities legislation. Such forward-looking statements the Corporation and its subsidiaries, relating to, without limitation, expectations, intentions, plans and beliefs, including information as to the future events, results of operations and Athabasca's future performance (both operational and financial) and business prospects. Forward-looking statements can be identified by the use of words such as "anticipates", "believes", "continue", "estimates", "expects", "intends", "may", "pending", "potential", "plans", "seeks", "should", "projects", "forecasted", "will" or variations of such words and phrases.

Forward-looking statements are based on the expectations and opinions of the Corporation's management ("Management") on the date the statements are made. The assumptions used in the preparation of such statements, although considered reasonable at the time of preparation, may prove to be imprecise and, as such, readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date the statements were made. Such forward-looking statements reflect Athabasca's beliefs, estimates and opinions regarding its future growth, results of operations, future performance (both operational and financial), and business prospects and opportunities at the time such statements are made, and Athabasca undertakes no obligation to update forward-looking statements if these beliefs, estimates and opinions or circumstances should change, except as required by applicable securities laws. Forward-looking statements are necessarily based upon a number of estimates and assumptions made by Athabasca that are inherently subject to significant business, economic, competitive, political and social uncertainties and contingencies. Forward-looking statements are not guarantees of future performance.

Although the Corporation believes that the material factors, expectations and assumptions expressed in such forward-looking statements are reasonable based on information available to it on the date such statements are made, undue reliance should not be placed on the forward-looking statements because the Corporation can give no assurances that such statements and information will prove to be correct and such statements are not guarantees of future performance. Since forward-looking statements address future events and conditions, by their very nature they involve inherent risks and uncertainties. Actual performance and results could differ materially from those currently anticipated due to a number of factors and risks. These include, but are not limited to: known and unknown risks, including those set forth in the Corporation's annual information form dated April 28, 2022 (a copy of which can be found under Athabasca's profile on SEDAR at www.sedar.com); exploration and development costs and delays; weather, health, safety, market and environmental risks; integration of acquisitions, competition, and uncertainties resulting from potential delays or changes in plans with respect to acquisitions, development projects or capital expenditures and changes in legislation including, but not limited to incentive programs and environmental regulations; stock market volatility and the inability to access sufficient capital from external and internal sources; general economic, market or business conditions; the COVID-19 health pandemic; global economic events; changes to Athabasca's financial position and cash flow; the availability of qualified personnel, management or other key inputs; potential industry developments; and other unforeseen conditions which could impact the use of services supplied by the Corporation. Accordingly, readers should not place undue importance or reliance on the forward-looking statements. Readers



are cautioned that the foregoing list of factors is not exhaustive and should refer to "Risk Factors" set out in the Corporation's annual information form dated April 28, 2022.

Statements, including forward-looking statements, contained in this MD&A are made as of the date they are given and the Corporation disclaims any intention or obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, unless so required by applicable securities laws. The forward-looking statements contained in this MD&A are expressly qualified by this cautionary statement.

Additional information on these and other factors that could affect the Corporation's operations and financial results are included in reports on file with applicable securities regulatory authorities and may be accessed under Athabasca's profile on SEDAR at www.sedar.com.

OUR BUSINESS

Incorporated in 2006, Athabasca Minerals is an integrated group of companies capable of full life-cycle development and supply of aggregates and industrial minerals. The Corporation is comprised of the following business units:

- **AMI Aggregates** division produces and sells aggregates from its corporate pits and manages the Coffey Lake Public Pit on behalf of the Government of Alberta.
- Métis North Sand & Gravel is a strategic partnership with the Fort McKay Métis Group to deliver aggregates to the energy, infrastructure, and construction sectors in the Wood Buffalo region in Alberta ("AB"). Mining and delivery of premium sand commenced on February 22, 2022.
- AMI Silica division (<u>www.amisilica.com</u>) has resource holdings and business interests in Alberta, North-East British Columbia ("BC"), and the United States ("US").
- AMI RockChain division (<u>www.amirockchain.com</u>) is a midstream, technology-enabled business using its proprietary RockChain[™] digital platform, automated supply-chain and logistics solutions, quality-assurance & safety programs to deliver products across Canada.
- TerraShift Engineering (<u>www.terrashift.ca</u>) conducts resource exploration, regulatory, mining, environmental and reclamation engineering for a growing nation-wide customer base and is also the developer of the proprietary TerraMaps[™] software.



BUSINESS HIGHLIGHTS

Athabasca Minerals reports the following key highlights in Q1 2022 and subsequent highlights for Q2 2022:

- Consolidated gross revenue for Q1-2022 was \$7.0 million vs. \$1.2 million for Q1-2021, and a positive operating income of \$0.2 million in Q1-2022 (versus an operating loss of \$0.7 million in Q1-2021). Year-to-date 2022 revenue (as of date of filing) is forecasted to exceed \$9.3 million.
- The Corporation's property, plant and equipment asset value increased substantially to \$40.1 million in Q1-2022 as a result of the acquisition of the Wisconsin sand mine, plant and transload operations.
- In Q1-2022, the Corporation reported a total comprehensive income of \$22.3 million (versus a total comprehensive loss of \$0.6 million in Q1-2021). This increase was driven mainly by the gain from the Corporation's acquisition on the Wisconsin assets.
- During the quarter, total shareholders' equity increased by \$22.4 million to \$37.5 million, which represents \$0.49 per share (versus \$0.24 per share at December 31, 2021).
- For Q1-2022, on a per share basis, total comprehensive income was \$0.289/share basic and \$0.284/share diluted (versus a total comprehensive loss of \$0.009/share basic & diluted in Q1-2021).

Key Operational Highlights

- On February 22, 2022, the Corporation announced that it commenced the mining and delivery of premium domestic sand from its Firebag Sand Resource in relation to a 1 million tonne filter sand order for a major oilsands operator under its Métis North Sand & Gravel partnership agreement. In Q1-2022, following a Temporary Field Authorization by Alberta Environment & Parks (AEP) to prepare a winter (ice) road, approximately 120,000 tonnes of Firebag sand were removed in February and March. The Corporation is preparing a regulatory application for a permanent road to Firebag for submission to AEP in Q2-2022.
- On March 7, 2022, the Corporation announced the receipt of two purchase orders totaling \$2.2 million for the supply of aggregates from the Hargwen and Coffey Lake pits. The Coffey Lake order was completed in April, and the Hargwen order will commence in June, 2022.
- On March 16, 2022, the Corporation announced a Definitive Agreement with Alberta Pacific Forestry Industries (Al-Pac) for the construction, operation, and supply of treated industrial wastewater from Al-Pac's neighboring operations to AMI's Prosvita Sand Project.
- On May 3, 2022, the Corporation announced that its joint-venture, AMI Silica LLC in Wisconsin, USA reached a milestone surpassing more than 100,000 tons productions & sales of premium quality sand in the month of April, 2022.
- On May 16th, 2022, the Corporation announced the appointments of David Churchill, CPA, CA, ICD.D as Chief Financial Officer, and Philip Schuman, MBA, CIP as Vice-President of AMI RockChain, respectively.

SELECTED FINANCIAL INFORMATION

	Three months ended March 31,			
	2022	2021		
FINANCIAL HIGHLIGHTS:				
Product sales revenue	\$ 5,905,760	\$ 200		
Services revenue	1,138,847	1,225,052		
Gross revenue, including royalties	7,044,607	1,225,252		
Less: provincial royalties	(60,161)	(128,595)		
Gross revenue, net of royalties	6,984,446	1,096,657		
Gross profit	1,182,625	200,679		
Gross profit percentage	16.9%	18.3%		
Operating income (loss)	228,724	(689,546)		
Gain on acquisition of Wisconsin assets	22,344,146	-		
Other non-operating income	15,857	101,694		
Total comprehensive income (loss)	\$ 22,286,022	\$ (601,912)		
Comprehensive income (loss) per common share - basic Comprehensive income (loss) per common share - diluted	0.289 0.284	(0.009) (0.009)		
Weighted Average # of Shares Outstanding	77,122,210	63,372,377		

	As at			
	March 31, 2022	December 31, 2021		
FINANCIAL POSITION:				
Working capital ¹	\$ 1,573,254	\$ 1,991,501		
Total assets	65,237,872	20,936,866		
Total liabilities	27,696,377	5,785,589		
Shareholder's Equity	37,541,495	15,151,277		

'Non-IFRS Measure - identified and defined under "Liquidity & Capital Resources"

For the quarter ended March 31, 2022 Management's Discussion and Analysis

FINANCIAL AND OPERATIONAL REVIEW

REVENUE

The Corporation's revenue net of royalties during Q1-2022 was \$7.0 million compared to \$1.1 million in Q1-2021. The increase in revenue of \$5.9 million in the Corporation was across all business divisions. Large deliveries for Métis North Sand & Gravel to a major oilsands operator contributed to the revenue increases in AMI Aggregates and AMI RockChain. AMI Silica LLC production has increased significantly since the closing of acquisition in March, contributing \$3.1 million to total revenue.

For Q1-2022, the Corporation's gross revenue increased by 5x compared to prior year to \$7.0 million with divisional revenue contributions as follows:

- \$3.1 million revenue from AMI Silica (which includes its 50% ownership in AMI Silica LLC.);
- \$2.1 million in AMI RockChain related to increased sales and logistics contracts in 2022;
- \$4.4 million in AMI Aggregates related to sales from the Coffey Lake pit;
- \$0.3 million in TerraShift external revenue; and
- \$2.9 million in internal revenue, which is eliminated in consolidation, represents services provided by RockChain and TerraShift to other divisions.

The gross revenue by division includes internal revenue (see Segmented Reporting in page 12).

GROSS PROFIT (LOSS)

The Corporation's gross profit for Q1-2022 was \$1.2 million, with \$0.2 million contribution in Q1-2022.

General and Administrative Expenses

	Tİ	Three months ended March 31,				
		2022		2021		
Wages and benefits	\$	592,879	\$	547,427		
Legal and professional fees		50,817		76,254		
Insurance		41,320		59,307		
Rent and office expenses		55,561		58,845		
Directors fees and expenses		42,000		37,800		
Consulting		66,772		31,037		
Investor relations		5,139		27,392		
Travel		10,165		4,113		
Total general and administrative expenses	\$	864,653	\$	842,175		

General and administrative expenses for Q1-2022 were \$0.9 million, compared to \$0.8 million for the same period in 2021. Increases are mainly from staffing up in order to manage increased production and deliveries.

OPERATING INCOME (LOSS)

For Q1-2022, the Corporation returned a positive operating income of \$0.2 million vs. an operating loss of \$0.7 million in Q1-2021. This was driven mainly by the Company's strong year over year growth in revenue and gross profit with a comparatively small rise in general and administrative costs.

TOTAL INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS)

In Q1-2022, the Corporation had total comprehensive income of \$22.3 million, \$0.289 per share basic and \$0.284 per share diluted, as compared to a total comprehensive loss of \$0.6 million, \$0.009 per share basic and diluted for Q1-2021. The driver for the increase was due to the gain on the Wisconsin assets acquisition of \$21.2 million in addition to an increase in operating income of \$0.2 million.

SUMMARY OF QUARTERLY RESULTS

The following selected information is derived from the Consolidated Financial Statements of the Corporation. The information has been prepared by Management in accordance with IFRS.

	Q1 2022	Q4 2021	Q3 2021	Q2 2021
Product Sales Revenue	\$ 5,905,760	\$ 805,233 \$	981,985 \$	821,402
Services Revenue	1,138,847	2,475,780	3,359,063	2,460,534
Gross Revenue, including royalties	7,044,607	3,281,013	4,341,048	3,281,936
Less: provincial royalties	(60,161)	(139,316)	(29,024)	(40,703)
Revenue, net of royalties	6,984,446	3,141,697	4,312,024	3,241,233
Gross (Loss) Profit	1,182,625	74,635	362,350	467,114
Total Income (Loss)	22,286,022	(643,621)	(361,829)	(579,726)
Comprehensive income (loss) per share, basic	0.289	(0.009)	(0.005)	(0.009)
Comprehensive income (loss) per share, diluted	0.284	(0.009)	(0.005)	(0.009)
Total Assets	65,237,872	20,936,866	20,548,032	21,785,559
Total Resource Properties	12,087,398	12,126,762	11,179,738	11,927,504
Current portion of lease obligations and debt	682,103	828,669	982,156	1,134,662
Total Debt (non-current)	304,128	304,899	335,384	225,005
	Q1 2021	Q4 2020	Q3 2020	Q2 2020
Product Sales Revenue	\$ 798,130	\$ 389,039 \$	326,194 \$	59,246
Services Revenue	427,122	125,108	99,537	226,958
Gross Revenue, including royalties	1,225,252	514,147	425,731	286,204
Less: provincial royalties	(128,595)		-	(40,492)
Revenue, net of royalties	1,096,657	514,147	425,731	245,712
Gross (Loss) Profit	200,679	(87,812)	(321,952)	(30,993)
Total Loss	(601,912)	· · ·	(1,126,583)	(694,153)
		(93,453)		(694,153) (0.015)
Total Loss	(601,912)	(93,453) (0.017)	(1,126,583)	
Total Loss Comprehensive loss per share, basic	(601,912) (0.009)	(93,453) (0.017)	(1,126,583) (0.023)	(0.015)
Total Loss Comprehensive loss per share, basic Comprehensive loss per share, diluted	(601,912) (0.009) (0.009)	(93,453) (0.017) (0.017)	(1,126,58 <u>3)</u> (0.023) (0.023)	(0.015) (0.015)
Total Loss Comprehensive loss per share, basic Comprehensive loss per share, diluted Total Assets	(601,912) (0.009) (0.009) 20,012,175	(93,453) (0.017) (0.017) 18,543,202	(1,126,583) (0.023) (0.023) 18,043,796	(0.015) (0.015) 19,036,366

Seasonality of Operations

The Corporation derives revenues from managing the supply of, and from the production of, various types of aggregates across Canada and the United States. Aggregate sales and the associated delivery can be affected by, among other things:

- weather conditions;
- seasonal variances in oil and natural gas exploration and development activities;
- timing of projects;
- market demand; and
- timing of capital investments in the region.

Most construction, infrastructure and industry projects, to which the Corporation supplies aggregate, ramp up later in the summer and the fall seasons when ground conditions firm up. These seasonal trends typically lead to quarterly fluctuations in operating results and, consequently, the financial results from one quarter are not necessarily comparable or indicative of financial results in other quarters of the year. These seasonal trends can be observed in fluctuations in Revenue, net of royalties and Total Income (Loss) and Comprehensive Income (Loss) in the Summary of Quarterly Results above.



Mergers, Acquisitions & Strategic Joint Ventures

AMI continues to be active with screening, assessing, and reviewing acquisition and joint venture investment opportunities that are synergistic to the Corporation's portfolio, accretive, and able to expand revenues in the use and application of industrial minerals, technical services, technologies and logistics.

COVID-19

COVID-19 is having an adverse impact on global economic conditions, which has had an adverse effect on the Corporation's business and financial position. The Corporation's revenue for 2022 has been primarily due to networked sales and transportation services with third parties via AMI RockChain, management services revenue at the US pit, and from the TerraShift operations. The Corporation is continuing to monitor the actual and potential financial impact of COVID-19, such as changes to discount rates and indicators of impairment of inventory and exploration assets, and is updating any accounting estimates that are impacted by the effects of COVID-19.

AMI is navigating the situation on an ongoing basis with respect to making appropriate and prudent business decisions, including right-sizing the organization accordingly. The Corporation's divisions and associated operations have been deemed an essential business supporting construction, infrastructure, and the energy sector. AMI will continue to monitor and adhere to the required protocols to ensure compliance and to mitigate the risks to staff, and to key stakeholders in its supply chain.



OPERATIONS

With respect to the Corporation's operations, a conversion ratio of 2.471 acres to 1 hectare has been used throughout.

PIT MANAGEMENT CONTRACTS

Coffey Lake Public Pit – In Production

- Effective January 13, 2020, the Government of Alberta issued the Corporation a disposition for the Coffey Lake Public Pit and a Surface Mineral Lease that allows for the extraction of sand and gravel. This authorization enabled the Corporation, as pit management contractor on behalf of the Government of Alberta, to commence activities to open aggregate operations at Coffey Lake to the public.
- Coffey Lake has been active since 2020, with activity increasing into 2022.

Corporate-Owned Pits

- The Corporation holds Surface Material Leases ("SMLs") for several aggregate pits in northern Alberta. An SML grants the leaseholder the right to extract sand and gravel from Crown land.
- The Corporation is exploring options to reactivate inactive pits, including assigning to a third-party under a royalty agreement, or divest depending on market conditions.

Table 1. Resource Properties

Resource Properties	Location	Land Size (hectares)	Resource Type	Status
Coffey Lake	90 kms North of Fort McMurray, AB, Canada	335	Sand and gravel	In production
Firebag	97 kms North of Fort McMurray, AB, Canada	32	Sand	In production
Kearl	76 kms North of Fort McMurray, AB, Canada	32	Sand and gravel	In production
Hixton	Hixton, Wisconsin, US	440	Sand	In production
Hargwen	27 kms East of Hinton, AB, Canada	32	Sand and gravel	Production ready
Emerson	27 kms Southeast of Hinton, AB, Canada	30	Sand and gravel	Production ready
House River	South of Fort McMurray, AB, Canada	65	Sand and gravel	Production ready
Logan	110 kms North of Lac La Biche, AB, Canada	81	Sand and gravel	Production ready
Pelican Hill	70 kms Southeast of Wabasca, AB, Canada	32	Sand and gravel	Production ready
Richardson Quarry	130 kms North of Fort McMurray, AB, Canada	3,900	Granite and dolomite	Exploration
Prosvita	Duvernay, AB, Canada	320	Sand	Exploration
Montney in- basin	North of Fort St. John, BC, Canada	150,000	Sand	Exploration

Strategic Partnerships

- Fort McKay Métis Group: AMI and Fort McKay Métis Group entered into a project partnership agreement creating Métis North Sand & Gravel. In Dec 2021, the partnership received a 1.0 million tonne notice of award from a major oil sands producer, which commenced February 2022 and will continue throughout the year.
- **Ministikwan Lake Cree Nation:** TerraShift entered an Engineering Services Contract and has subsequently been awarded an environmental site assessment project and a waste management project with a combined value of approximately \$200,000 with activity throughout 2021 and into 2022.
- Montana First Nation (MFN): AMI and MFN have entered into a 10-year Aggregates Management Agreement to explore and develop potential aggregate resources on 3,885 hectares (9,600 acres) of MFN lands, as well as develop commercial opportunities with AMI RockChain.

Firebag Sand Resource – In Production

- The Firebag Sand Resource, containing premium domestic sand, is located north of Fort McMurray, Alberta with an active SML covering 32 hectares (80 acres).
- The Firebag Sand Resource was opened and commenced production in February, 2022 on a temporary winter (ice) road. The Corporation is preparing and submitting a regulatory application in Q2-2022 to construct a permanent (all-season) access road.

Kearl Pit – In Production

• The Kearl corporate pit is located on 32 hectares (80 acres) of crown land north of Fort McMurray, Alberta on an all-season road near Imperial Oil /Exxon Kearl Oilsands Operations. The Surface Materials Lease (SML) is in effect until October 2030. The Kearl Pit is production-ready, and has stockpiled sand which is being sold and transported to meet regional customer needs.

Hargwen – Development Project

- Hargwen aggregates deposit is located on 32 hectares (80 acres) of crown land about 21 km east of the community of Hinton, Alberta on an all-season road:
 - During April 2021, the Corporation announced SML approval from the Government of Alberta to develop an open-pit aggregate operation of the leased land for a term of 10 years.
 - During March 2022, the Corporation announced AMI is going to be opening Hargwen in Q2, 2022 on the basis of being awarded a \$1.1 million aggregate supply contract.

Emerson Pit – Development Project

- The Emerson corporate pit is located on 30 hectares (75 acres) of crown land approximately 27 km south-east of the community of Hinton, Alberta on an all-season road.
- The pit is production ready but there were no sales in the past year.

House River Pit – Development Project

• The House River corporate pit is located on 65 hectares (160 acres) across two leases of Crown land south of Fort McMurray, Alberta, approximately 11 km east of Highway 63 on the House River. The pit is currently inactive.

Logan Pit – Development Project

- The Logan corporate pit is located on 81 hectares (200 acres) across 3 leases of crown land, approximately 110 km north of Lac La Biche, Alberta, and is accessible by an all-season road to the south and a seasonal winter road from the east. The SML for this pit has been extended until October 2030.
- The Logan corporate pit is currently inactive due to changes in the regional demand market and seasonal access limitations which require advanced orders versus crushing on-demand.

Pelican Hill Pit – Development Project

- The Pelican corporate pit is located on 32 hectares (80 acres) of crown land approximately 70 km south-east of the hamlet of Wabasca, Alberta. In early 2021, a winter-access road was converted into an all-season road by a regional 3rd party contract operator.
- The Pelican corporate pit is production-ready, and is expected to be contract-operated by a 3rd party in late-Q2 or Q3-2022.

Inventory Staging and Distribution Hubs (Conklin, Sunday Creek, KM248, and True North Staging Hub)

The Corporation has strategic inventory staging hubs on accessible, year-round roads to support product supply and deliveries on demand to local projects and industry customers. These staging hubs are also accessible in relation to nearby corporate pits. AMI's key staging hubs include:

- **Conklin** The Conklin staging hub, located 13km East of the Town of Conklin, Alberta. The Conklin staging hub is accessible by the Corporation's Logan Pit and has inventory on location.
- Sunday Creek The Sunday Creek staging hub is located 26km North of the Town of Conklin, Alberta on roads accessible to nearby industry SAGD operations. The Sunday Creek hub has historically staged and delivered product from various aggregate sources in the area to service annual orders.
- **KM248** Located at kilometer 248 of Highway 881, KM248 hub was historically an aggregate source (now depleted) and has been re-purposed as a staging hub for industrial customers near the town of Anzac, Alberta, south of Fort McMurray.
- True North Staging Hub Strategically located 7 km from the Coffey Lake Public Pit at the Highway-63 junction, near Fort McMurray, Alberta. AMI received its disposition from Alberta Environment & Parks in Q1-2020. The Corporation will manage the True North Staging Hub to provide stockpiling and crushing access for aggregate producers in the area. The Corporation completed vegetation clearing activities in Q1-2020. The vegetation clearing activities gave rise to an ERO which was included in the Corporation's liabilities as of December 31, 2020.

Richardson Quarry Project – Exploration Project

- The Corporation holds leases for a potential large-scale quarry located approximately 40 km north of Coffey Lake and 130 km north of Fort McMurray, Alberta for the Richardson Project. It contains high quality granite and dolomite in large volumes (683 million tonnes), on a transportation corridor, which make it attractive for future development.
- Athabasca intends to pursue a joint-venture approach for the development of the Corporation's Richardson Quarry Project north of Fort McMurray over the next two years and is engaged in ongoing discussions with potentially interested parties.

AMI RockChain

AMI RockChain is a technology-enabled business using its proprietary *RockChain*[™] digital platform, automated supplychain and logistics solutions, quality-assurance & safety programs to deliver products across Canada. The subsidiary is uniquely focused on enhanced price/delivery solutions in matching customer orders to aggregates suppliers and transportation companies using technology for greater speed and efficiency. AMI RockChain purchases and takes custody of aggregates using its 'Solution Finder' algorithm in conjunction with its *RockChain*[™] digital platform. This gives AMI RockChain distinctive advantages in the scope of its outreach, its ability to handle a large volume of bids, and in the response time for networking optimal solutions for customers requiring aggregates. AMI RockChain is additionally reinforced by an in-house Quality Control / Quality Assurance program to ensure customer requirements are met upon delivery.

Through the acquisition of TerraShift, AMI RockChain acquired proprietary technology that focuses on resource data, search intelligence, and geospatial software that will further strengthen the functionality and capabilities of AMI's RockChain™ digital platform. TerraShift also brings technical services with highly efficient methods and streamlined

approaches for resource exploration and development, environmental and regulatory planning, resource management, compliance reporting, and reclamation that benefit a growing customer base across Western Canada and Ontario.

AMI Silica LLC.

- On March 3, 2022 AMI Silica LLC. which is owned on a 50/50 basis by the Corporation and JMAC Energy Services LLC. announced the closing of an acquisition of an operational U.S. sand mine and facilities in Wisconsin (the "Assets"). The Assets include real-estate of 1,100 acres, a fully functional and staffed mine and processing plant capable of 2 million tons sand production annually, fixed storage, rail transload with unit train capability (i.e. loading/unloading 100 railcar shipments), mobile equipment and active supply chain contracts. The portfolio of land and facilities, originally developed at a cost of more than USD \$100 million within the past 10 years, were procured at less than 10% the development value as per terms of the acquisition first announced in the December 1, 2021 press release.
- From June 1, 2021 until January 31, 2022, AMI Silica LLC operated the Assets under a management services agreement.
- Upon closing of the acquisition, AMI Silica LLC owns the Assets and generates revenue directly from the purchased Assets, of which the Corporation owns 50%.

Prosvita Sand Project

- On February 3, 2020, AMI Silica Inc and Shell ratified a Master Purchase Contract to purchase Premium Domestic sand from AMI's Prosvita Sand Project beginning on the later of mid-2021 or 30 days after the Prosvita facility has been commissioned. Under terms of the contract, there is a minimum sales volume at predetermined prices, with an optional maximum annual volume that books a significant portion of the Prosvita Sand Project production capacity. The contract has a five-year term from the effective delivery date and gives Shell the right to extend for an additional two 12-month terms thereafter, with the option to procure sand from AMI's future Montney In-Basin Project.
- The Corporation invested \$1,000,735 in contract costs during 2020 in order to secure an offtake agreement with Shell for silica sand from the Prosvita site. In September 2020, the Corporation entered in the advancement of a strategic JV initiative with an international industrial partner to pursue the Prosvita Sand Project. The JV initiative aims to co-develop and operate one of the greenest sand facilities in North America.
- On February 5, 2021, the Corporation acquired the full ownership interest for additional consideration of 8 million shares at \$0.25 per share, for incremental consideration of \$2.0 million, in addition to costs previously incurred.
- On June 21, 2021, the Corporation announced that it has filed its regulatory application with Alberta Environment and Parks (AEP) allowing for the operation of a Class 1 Pit under the Code of Practice for Pits in Alberta.
- On August 5, 2021, a NI 43-101 technical report for the associated Whitetail Sand Resource was completed, demonstrating measured and indicated resources of 40/140 mesh fraction which were calculated to be 11.9 million tonnes (MT) with an additional 0.9 MT of inferred resources further increasing the mineral resources for the project.
 - The lab analysis for Whitetail reported consistent crush strengths of 8K for 40/140 size fractions, with shape factors of 0.6 and 0.7-0.8 for roundness and sphericity respectively.
 - An updated NI 43-101 was also issued for White Rabbit on August 5, 2021. AMI updated the measured in-place mineral resource focused on the optimal 18.8 MT from the original 24.7 MT.
 - The Whitetail and White Rabbit deposits collectively now represent a measured in-place mineral resource of 30.7 MT for the Prosvita Sand Project.

Montney In-Basin Project

• On December 14, 2018, the Corporation purchased a 49.2% ownership interest in the numbered Alberta corporation that owns the Montney In-Basin Project (Privco1) located in the vicinity of Dawson Creek and Fort St. John, British Columbia, recorded at a historical cost basis of \$1.6 million. On February 5, 2021, the Corporation acquired the remaining 50.8% ownership interest for additional consideration of one dollar. The Corporation is



also using AMI shares to make one final Annual Minimum Royalty ("AMR") payment relating to the Montney deposit, valued at \$0.2 million, with three corresponding milestone installments.

• The Corporation is taking a measured approach concerning expenditures to confirm the most suitable and costeffective location for development within the 150,000 hectare (370,000 acre) mineral lease.

SEGMENTED REPORTING

The reportable segments discussed below represent segments that Management considers when reviewing the performance of the Corporation and deciding how to allocate resources. Specifically, an operating segment should have separate financial information available, with management review of financial information. The operating segment should engage in business activities where it earns revenue and incurs expenses. While a reporting segment should have revenue which is 10% or more of combined revenue; assets which are 10% or more of combined assets; and an absolute amount of reporting profit or loss that is 10% or more or reported profit of all operating segments.

A summary of key financial information by reportable segment for the quarter ended March 31, 2022 (along with comparative information for 2021) is as follows:

	AMI Agg	regates	AMI Ro	ockChain	AMIS	Silica	Terr	aShift	Corporate & I	liminations	Consoli	dated
For the three months ended March 31,	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
Revenue:												
Product sales revenue	\$ 3,477,786	\$-	\$ 1,974,463	\$ 200	\$ 3,062,463	\$-	\$-	\$-	\$ (2,608,952)	\$-	\$ 5,905,760	\$ 200
Services revenue	903,564	735,134	138,448	427,122	-	-	283,775	208,297	(186,940)	(145,501)	1,138,847	1,225,052
Gross revenue, including royalties	4,381,350	735,134	2,112,911	427,322	3,062,463		283,775	208,297	(2,795,892)	(145,501)	7,044,607	1,225,252
Revenue, net of royalties	4,321,189	606,539	2,112,911	427,322	3,062,463		283,775	208,297	(2,795,892)	(145,501)	6,984,446	1,096,657
Gross profit (loss)	541,608	267,196	71,851	32,874	388,234	(286,444)	184,404	194,006	(3,472)	(6,953)	1,182,625	\$ 200,679
		December 31,	March 31,	December 31,		December 31,	March 31,	December 31,		December 31,		December 31,
As at	March 31, 2022	2021	2022	2021	March 31, 2022	2021	2022	2021	March 31, 2022	2021	March 31, 2022	2021
Segment assets	\$ 55,698,997	\$ 9,705,916	\$ 40,933	\$ 446,181	\$ 43,045,041	\$ 13,589,565	\$ 399,388	\$ 282,420	\$ (33,946,487)	\$ (3,087,216)	\$ 65,237,872	\$ 20,936,866
Segment liabilities	6,667,600	4,551,286	2,131,115	421,641	\$ 21,168,974	324,537	349,671	60,000	\$ (2,620,983)	428,125	\$ 27,696,377	\$ 5,785,589

The Corporation has four reportable Operations segments:

AMI Aggregates

The Corporation produces and sells aggregate out of its Corporate Owned Pits (see the Operations section of this MD&A); manages the Coffey Lake aggregate pit on behalf of the Government of Alberta for which aggregate management services revenue are earned and manages other contract work for customers.

Total revenues net of royalties of \$4.3 million from AMI Aggregates for the quarter were \$3.6 million higher compared to \$0.6 million in 2021 due to higher volumes from Coffey Lake, Kearl and Firebag.

AMI RockChain

Segmented revenues for the quarter increased significantly to \$2.1 million as compared to \$0.4 million for the comparable period in 2021 due to a large contract with an oilsands customer.

AMI Silica

AMI Silica is reported as a segment representing the Corporations sand assets including 50% ownership in AMI Silica LLC., 100% ownership of the Prosvita Sand Project, and 100% ownership of the Montney In-Basin Project.

On February 5, 2021, the Corporation announced the acquisition of control of the private Alberta corporations that respectively own the Montney In-Basin Project and the Prosvita Sand Project by securing 100% ownership of each company (see discussion under the "Operations" section of this MD&A). The loss in AMI Silica was mainly due to the closing costs of the acquisition.

Revenue of \$3.1 million in Q1-2022 includes the 50% net proportional share of AMI Silica LLC which completed the management services contract for the US sand assets beginning on June 1, 2021 until January 31, 2022. Gross profit generated from the Wisconsin assets was \$0.6 million in Q1-2022. Commencing February 1, 2022, AMI Silica LLC earned revenue from operating the US sand assets of which the Corporation owns 50%.



TerraShift

TerraShift began operating as part of the Corporations business organization on June 30, 2020 and earned \$0.3 million in services revenue for Q1-2022.

The "Corporate & Eliminations" segment represents services provided by RockChain and TerraShift to other segments and is disclosed for reconciliation purposes only.

Liquidity & Capital Resources

WORKING CAPITAL

Working capital is a non-IFRS measure calculated by subtracting current liabilities from current assets. There is no directly comparable IFRS measure for working capital. Management uses working capital as a measure for assessing overall liquidity. The Corporation had net working capital of \$1.5 million as of March 31, 2022 (2021: \$0.7 million) which in management's opinion is sufficient to fund ongoing operations. The \$0.8 million increase in working capital was predominately due to a \$4.4 million increase in trade and other receivables, the increase in inventory of \$2.4 million, the repayment of \$0.1 million of the current portion of bank loans, offset by a decrease in cash of \$2.0 million and a \$5.4 million increase in accounts payable and accrued liabilities. Receivables and payables increased in line with higher operating volumes.

The Corporation's sources of liquidity as of March 31, 2022 were cash, accounts receivable, the Corporation's credit facility with Canadian Western Bank ("CWB"), and funds secured through the Canadian Emergency Business Account program. Management believes it is able to generate sufficient cash to meet its commitments, support operations, finance capital expenditures, and support growth strategies. The Corporation's capital expenditures may be funded by working capital, cash flows from operations, and proceeds from debt and equity offerings.

The Corporation manages its capital structure and makes adjustments for market conditions to maintain flexibility while achieving the objectives stated above. To manage the capital structure, the Corporation may adjust capital spending, issue new shares, issue new debt, repay existing debt or enter into other credit arrangements.



AVAILABLE CREDIT FACILITIES

CWB Bank Loan

On January 28, 2020, the Corporation entered into an arrangement with CWB whereby \$1,500,000 was advanced to the Corporation by CWB for the development of the Coffey Lake Pit, repayable upon demand. Provided full repayment of the bank loan is not demanded by CWB, the term of the loan is thirty-nine months with thirty-three monthly loan payments of \$49,022 which started in August 2020, after nine months of interest only payments. The bank loan was originally for three years; however in 2020, CWB added three months of interest only payments from May 2020 to July 2020 and extended the term of the loan by three months due to the economic uncertainty in Alberta and around the world due to the COVID-19 pandemic. The interest rate on the bank loan is 5.4%. The interest paid from in the quarter, totaling \$9,445, has been expensed as finance costs.

Security for the bank loan is part of the general security agreement that was put in place when the credit facility with CWB was established in July 2018. The bank loan is also guaranteed by the Corporation's subsidiaries, AMI RockChain and AMI Silica. There are no new financial covenants added to the credit facility as a result of this new bank loan.

Letter of Guarantee Facility

The letters of commercial credit, secured with guaranteed investment certificates, to the benefit of the Government of Alberta for decommissioning and restoration are as follows:

	As at				
	March 31, 2022	De	cember 31, 2021		
	<u> </u>		0		
Susan Lake pit	\$ 228,540	\$	228,540		
Poplar Creek Site, storage yard	180,000		180,000		
Emerson pit	75,240		75,240		
Coffey Lake reclamation	296,520		296,520		
Coffey Lake industrial miscellaneous lease	74,130		74,130		
Coffey Lake performance bond	100,000		100,000		
	\$ 954,430	\$	954,430		

The Corporation has secured its letters of credit to the benefit of the Government of Alberta for decommissioning and restoration with guaranteed investment certificates.

Coffey Lake Performance Bond

In the third quarter of 2020, the Corporation secured a \$500,000 bonding facility through Trisura Guarantee Insurance Company ("Trisura") to be held with the Government of Alberta in place of the \$500,000 that AMI held as restricted cash previously for the Coffey Lake Performance Bond. The \$500,000 bond with Trisura carries a 2% annual interest rate. Security for the bond is based on the appraised value of private lands included in exploration costs and a \$100,000 letter of credit to be held as security for Trisura.

COMMITMENTS

The following table summarizes the expected contractual maturities of the Corporation's financial liabilities as at March 31, 2022:

	As at March 31, 2022							
		0 - 1 year	2	2 - 3 years	4	- 5 years		Total
Accounts payable and accrued liabilities	\$	7,172,351	\$	-	\$	-	\$	7,172,351
Income taxes payable		64,408		-		-		64,408
Bank loans, including interest		588,262		348,822		-		937,084
Lease obligations, including interest		65,906		4,245		-		70,151
Total	\$	7,890,927	\$	353,067	\$	-	\$	8,243,994

SHARE CAPITAL

As of May 25, 2022 there were 77,628,388 Common Shares issued and outstanding, and other securities convertible into Common Shares as summarized in the following table:

	Number outstanding as of May 25, 2022	Number outstanding as of March 31, 2022
Common shares issued and outstanding	77,628,388	76,964,088
Options	5,707,200	5,822,200

As of March 31, 2022, the authorized share capital of the Corporation consisted of an unlimited number of common voting shares with no par value, and preferred shares issuable in series. As of March 31, 2022, the Corporation had 76,964,088 (2021: 67,910,157) common shares outstanding. The Corporation did not declare or pay dividends during the quarter ended March 31, 2022, or for the year ended December 31, 2021.

RELATED PARTY TRANSACTIONS

All related party transactions during the three months ended March 31, 2022 were in the normal course of operations and were measured at the amount of consideration established and agreed to by the related parties. Refer to note 15 of the Unaudited Interim Condensed Consolidated Financial Statements for disclosure with respect to related party transactions.

FINANCIAL INSTRUMENTS

Classification

The Corporation's financial instruments consist of the following:

Financial statement item	Classification
Cash	Amortized cost
Trade and other receivables	Amortized cost
Long-term deposits	Amortized cost
Restricted cash	Amortized cost
Accounts payable and accrued liabilities	Amortized cost
Bank loans	Amortized cost
Deferred share unit liability (included in Accounts payable and accrued liabilities)	Fair value through profit and loss

For further information regarding the Corporation's financial instruments and how the Corporation manages the risk associated with the instruments refer to Note 17 in the Unaudited Interim Condensed Consolidated Financial Statements.

OFF-BALANCE SHEET ARRANGEMENTS

The Corporation has no off-balance sheet arrangements as at March 31,2022 or December 31, 2021.

RISKS & UNCERTAINTIES

The success of Athabasca depends on a number of factors, including but not limited to those risks normally encountered by junior resource exploration companies, such as exploration uncertainty, operating hazards, increasing environmental regulation, competition with companies having greater resources, fluctuations in the price and demand for aggregates and minerals.

The operations of the Corporation are speculative due to the high-risk nature of its business which includes the acquisition, financing, exploration, development, production and operation of mining and resource properties. These risk factors could materially affect the Corporation's future operations and could cause actual events to differ materially from those described in forward-looking statements.



Outlined below are a list of the Corporation's significant business risks. See also the risks and risk factors set out in the Corporation's annual information form dated April 28, 2022 and filed on SEDAR at <u>www.sedar.com</u>.

- Economic cyclicality of the energy industry;
- Commodity risk;
- Environmental and regulatory;
- Conditions of equity markets;
- Access to capital;
- Risk of delays to projects and stakeholder management;
- Seasonality;
- Loss of key personnel;
- Shortage of equipment or other supplies;
- Sales and inventory turnover versus production;
- Profitability from production and operations;
- Reclamation and remediation obligations;
- Estimation of resource reserves;
- Health, safety and environment operations risks;
- Cyber security risk; and
- Litigation.

SIGNIFICANT MANAGEMENT ESTIMATES

The preparation of Audited Consolidated Financial Statements in conformity with IFRS as issued by the International Accounting Standards Board requires Management to make estimates and judgments that affect the amount reported in the Audited Consolidated Financial Statements. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances, and are subject to measurement uncertainty. The effect of changes in such estimates on the Audited Consolidated Financial Statements in future reporting periods could be significant.

The most significant accounting estimates and judgements used in the preparation of the Corporation's Unaudited Interim Condensed Consolidated Financial Statements are included in Note 2 of the Consolidated Financial Statements for the Year Ended December 31, 2021.

SIGNIFICANT ACCOUNTING POLICIES

The Corporation's accounting policies are included in Note 3 of the Consolidated Financial Statements for the Year Ended December 31, 2021.

New accounting standards issued effective January 1, 2022

The IASB issued an amendment to IAS 16, Property, Plant and Equipment, to prohibit the deducting from property, plant and equipment amounts received from selling items produced while preparing an asset for its intended use. Instead, sales proceeds and its related costs must be recognized in profit or loss. The amendment requires companies to distinguish between costs associated with producing and selling items before the item of property, plant and equipment is available for use and costs associated with making the item of property, plant and equipment available for its intended use. The amendment is effective for annual periods beginning on or after January 1, 2022, with earlier application permitted. The Company adopted the amendment effective January 1, 2022, which did not have any impact on the condensed interim consolidated financial statements.



APPROVAL

The Board of Directors has approved the disclosure in this MD&A, and related Unaudited Interim Condensed Consolidated Financial Statements for the three months ended March 31, 2022 at the Board of Directors meeting on May 25, 2022.

Under National Instrument 52-109F2 Certification of Disclosure in Issuers' Annual and Interim Filings, TSX Venture Exchange issuers like Athabasca are required to certify using the Venture Issuer Basic Certificate. This certificate states that the Chief Executive Officer (CEO) and Chief Financial Officer (CFO) of the Corporation each certify that the documents prepared for the year ended December 31, 2021 have been reviewed, contain no misrepresentations, and provide a fair presentation of the financial condition, financial performance and cash flows of the Corporation, to the best of their knowledge. This Venture Issuer Basic Certificate does not include any representations relating to the establishment and maintenance of disclosure controls and procedures and/or internal controls over financial reporting. Please refer to the Form 52-109FV2 for additional details. The CEO and CFO of Athabasca have each certified using the Venture Issuer Basic Certificate for the three months ended March 31, 2022.

A copy of this MD&A, the financial statements, certification of annual filings, and previously published financial statements and MD&A, as well as other filed reporting is available on the SEDAR website at www.sedar.com.